What the Best CEOs Do to Create an Atmosphere Where Employees Flourish



Chapter **11**



Step 1: Thorn, Rose, & Bud

Step 2: Writing Your Own Leadership Eulogy

Having now journeyed through the process, you have undoubtedly uncovered nuggets of gold. Let's capture them here using a couple of unique exercises that we've used in programs to help leaders emblazon some of the learnings from reflections into their soul.

"Follow effective action with quiet reflection.
From the quiet reflection will come even more effective action."

-Peter Drucker



Leading the High-Energy Culture:

What the Best CEOs Do to Create an Atmosphere Where Employees Flourish



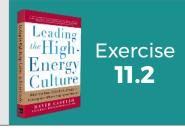
Exercise 11.1

THORN	ROSE	BUD
Think about a low point in this journey. It could have been a difficult realization that struck you about how your personal truths compared with your organizational truth. What proved to be your biggest thorn?	Now consider the high points of this journey. What was a eureka moment for you while you were reading this book—something that made your mind reel because of leadership and communication? What was your rose?	Last, reflect on the challenges that await you in the months to come. We reviewed all sorts of processes and steps that you might undertake as a leader with your team. What are you looking forward to as you move forward? What are you most excited about as a tangible way to promote growth for you as a leader and for your team? This is your bud.

- 45 -

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Writing Your Own Leadership Eulogy

Imagine a time machine has transported you several decades into the future. The scene is a house of worship, packed with a congregation wearing somber colors. As you look around, you're stunned to realize that the pews are filled with your family members, friends, acquaintances, and colleagues—all considerably older but absolutely recognizable.

It hits you suddenly: this is your memorial service.

What do you want the eulogist to be able to say about you as a leader?

"As we reflect here today on our great loss, I want	to say a few words about	_' <u>'</u>	
professional legacy. As an individual contributor, v	vhat made differer	٦t	
from the typical professional was			
		_	
	." ·		
"On a personal level, I know that many of	's colleagues and I have fond		
memories of our days together. As we worked tog	ether as a team, I always appreciated		
's personal qualities of		_	
		_	
	<u>"</u>		
"As you know, ultimately b	ultimately became a great leader. In order to		
energize their people, all leaders need to get off th	ne fence and stand for something.		
Whether's organization was e	's organization was enjoying success or struggling through a		
challenge, I always knew deep in my bones that _	stood for		
	Thorowas	_	
	. There was		
never any doubt about that because that's what _ proud to be here today to honor		1	
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"You have the power within you.

It doesn't come by the grace of God alone. You have to go after it."

-David Casullo